

## SUBJECT SYLLABUS ACADEMIC OVERVIEW INTERNATIONAL SCHOOL OF ECONOMIC & ADMINISTRATIVE SCIENCES

COURSE NAME AND CODE: The Art of Service (Case Studies) (962809)

PROGRAM: Bachelor of Administration & Service (BA&S)

LEVEL OF STUDY: Undergraduate Programme

GENERAL ACADEMIC INFORMATION								
LATEST UPDATE	2020-2							
ACADEMIC DEPARTMENT	Service, Quality, and Hospitality							
SUBJECT TYPE					Mandatory			
LANGUAGE					Spanish			
SEMESTER			Semes	ter				
SEIVIESTER			8					
NUMBER OF ACADEMIC CREDITS	2							
HOURS OF ACADEMIC WORK	98	CONTAC	ACT HOURS 32		HOURS OF INDEPENDENT/AUTONOMOUS WORK 64			
<ul> <li>Know the importance of the act of value co-creation in service organizations.</li> <li>Formulate effective, productive and profitable long-term links between the user and the service provider.</li> <li>Distinguish the impact of quality management on clients and other stakeholders.</li> <li>Formulate solutions to quality and service problems in accordance with the principles of quality management and application of quality approaches in different organizations.</li> <li>Create strategic solutions for the problems of service companies, at the right time and assuming the risk that this implies.</li> <li>Formulate services that generate added value to the client, exceeding their needs and expectations</li> </ul>								



INTERNATIONAL COMPONENT	<ul> <li>Vocabulary and technical language to communicate in different cultural contexts.</li> <li>Intercultural challenges.</li> <li>Research and/or projects with international and intercultural components.</li> <li>Courses linked to international challenges or projects with teams composed by both international faculty and students.</li> </ul>							
SUSTAINABLE DEVELOPMENT GOALS (SDG)	SDG: 4. Quality Education							
COURSE DETAILS  COURSE		•		rvice as an art and a tool for innovation, with a visio		•		
DESCRIPTION	which generates a unique and particular relationship with customers. As well as identifying and analyzing the key success factors of the service as an art, which makes companies differentiate themselves from their competition and succeed in the long term.  Manage the empathic service that manages the specific needs of each client through differentiation strategies.							
KEY WORDS:	Service, Art	of service, customer satisfa	ction.			Г		
	EICEA ILOS or Program me ILOS	Course ILOS	Туре	Content	Teaching and Learning strategy	Assessment Method		
COMPETENCES DEVELOPED	ILO01 ILO02 ILO03 BA&S ILO07	To create innovative work teams that generate a differentiating service for the company.	Skill	International Cases  1. Walt Disney Co.: The Entertainment King  2. Employee Training & Development at Ritz-Carlton: Fostering an Exceptional Customer Service Culture.  Modulo 2. Casos de Servicio Internacionales  3. Branding Service: The McDonald's Way.  4. Customer Centricity at Allianz: Marketing Orientation in a Service Industry.  5. Nordstrom: A Culture of Service.  6. Air India: Undoing Service Failure.  7. US Postal Service: Threats and Challenges.  8.Toyota: Service Chain Management.	Case Study	Formative Assessment		



				9. Samsung - Revolutionising customer service in India. 10. Blue Mountain Resorts. The Service Quality	
				Journey. 11. Toronto Transit Commission. Service Quality	
				and Customer Perception.	
				12. My Moment Of Truth @ Cradle	
				13. Singapore Airlines: Continuing Service	
				Improvement.	
				14. Amazon.com: Customer service champion.	
				- Definitions of art, characteristics of an artist.	
				Why is service an art?	
				- Presentation of the case methodology.	
				International Cases	
				1. Walt Disney Co.: The Entertainment King	
				2. Employee Training & Development at Ritz-	
				Carlton: Fostering an Exceptional Customer	
				Service Culture.	
				Modulo 2. Casos de Servicio Internacionales	
		To design the service as		3. Branding Service: The McDonald's Way.	
	ILO01	a unique, particular and	Skill	4. Customer Centricity at Allianz: Marketing	
	ILOUI	essential relationship	SKIII	Orientation in a Service Industry.  5. Nordstrom: A Culture of Service.	
		element that is key to competitiveness		6. Air India: Undoing Service Failure.	
		competitiveness		7. US Postal Service: Threats and Challenges.	
				8.Toyota: Service Chain Management.	
				9. Samsung - Revolutionising customer service in	
				India.	
				10. Blue Mountain Resorts. The Service Quality	
				Journey.	
				11. Toronto Transit Commission. Service Quality	
				and Customer Perception.	
				12. My Moment Of Truth @ Cradle	



ILO01 ILO02 BA&S ILO07 BA&S ILO08	To know that the service is a unique, particular and essential relationship element that is key to competitiveness	Knowledge	13. Singapore Airlines: Continuing Service Improvement. 14. Amazon.com: Customer service champion.  International Cases 1. Walt Disney Co.: The Entertainment King 2. Employee Training & Development at Ritz-Carlton: Fostering an Exceptional Customer Service Culture.  Modulo 2. Casos de Servicio Internacionales 3. Branding Service: The McDonald's Way. 4. Customer Centricity at Allianz: Marketing Orientation in a Service Industry. 5. Nordstrom: A Culture of Service. 6. Air India: Undoing Service Failure. 7. US Postal Service: Threats and Challenges. 8. Toyota: Service Chain Management. 9. Samsung - Revolutionising customer service in India. 10. Blue Mountain Resorts. The Service Quality Journey. 11. Toronto Transit Commission. Service Quality and Customer Perception. 12. My Moment Of Truth @ Cradle 13. Singapore Airlines: Continuing Service Improvement. 14. Amazon.com: Customer service champion Definitions of art, characteristics of an artist. Why is service an art? - Presentation of the case methodology.	
BA&S ILO07	fundamental strategy in the creation of added value, with a high	Knowledge	International Cases  1. Walt Disney Co.: The Entertainment King	



implication in the	2. Employee Training & Development at Ritz-	
success of the company	Carlton: Fostering an Exceptional Customer	
in the long term.	Service Culture.	
	Modulo 2. Casos de Servicio Internacionales	
	3. Branding Service: The McDonald's Way.	
	4. Customer Centricity at Allianz: Marketing	
	Orientation in a Service Industry.	
	5. Nordstrom: A Culture of Service.	
	6. Air India: Undoing Service Failure.	
	7. US Postal Service: Threats and Challenges.	
	8.Toyota: Service Chain Management.	
	9. Samsung - Revolutionising customer service in	
	India.	
	10. Blue Mountain Resorts. The Service Quality	
	Journey.	
	11. Toronto Transit Commission. Service Quality	
	and Customer Perception.	
	12. My Moment Of Truth @ Cradle	
	13. Singapore Airlines: Continuing Service	
	Improvement.	
	14. Amazon.com: Customer service champion.	
ILO01: Global Vision: Demonstrate an u	nderstanding of multicultural environments both in local and glob	al contexts.

ILO02: Critical Thinking: Evaluate information using critical and analytical reasoning to address changing economic and business situations.

ILO03: Teamwork: Understand and work with others of different backgrounds to solve problems, develop meaningful relationships, and share knowledge.

BA&S ILO07: Understand the needs of people and organizations as well as the tendencies of service and hospitality, which prevail in the marketplace in order to design solutions that satisfy the needs of both internal and external customers.

BA&S ILO08: Understand transformational leadership to improve organizations and human resource development.



<ul> <li>Walt Disney Co.: The Entertainment King. Michael G. Rukstad, David J. CollisT y Tyrrell Levine. HBS, 2002.</li> </ul>	
<ul> <li>Employee Training &amp; Development at Ritz-Carlton: Fostering an Exceptional Customer Service Culture. Debapratim Purkayastha. IBS Center for Management Research, 2014.</li> </ul>	
<ul> <li>Branding Service: The McDonald's Way. T Phani Madhav and Shastry Umashanker. IBS Case Development Center, 2004.</li> </ul>	
<ul> <li>Customer Centricity at Allianz: Marketing Orientation in a Service Industry . Saibene, C. SDA Bocconi, 2014</li> </ul>	
<ul> <li>Nordstrom: A Culture of Service. Nie, W. y Lennox, B. IMD, 2013</li> </ul>	
<ul> <li>Air India: Undoing Service Failure. Kumar, M. y Prashar, S. 2015,</li> </ul>	

## **BIBLIOGRAPHY**

- US Postal Service: Threats and Challenges. Rathore, R. y Chaudhuri, S. IBS Case Development Center, 2005.
- Toyota: Service Chain Management. Lee, H.; Peleg-Gillai, B. y Whang, S. Stanford Business School, 2005.
- Samsung Revolutionising customer service in India. Abhijeet Poddar. Amity Research Centers, 2017
- Blue Mountain Resorts. The Service Quality Journey. Fraser P Johnson; Mark Sheppard. Ivey Publishing, 2002.
- Toronto Transit Commission. Service Quality and Customer Perception. Jana Seijts; Dino Pupulin; Ken Mark. Ivey Publishing, 2012.
- My Moment Of Truth @ Cradle. Swati Soni and Sheenu Jain. Jaipuria Institute of Management, Jaipur, 2016.
- Singapore Airlines: Continuing Service Improvement. Todd Jick. Columbia CaseWorks, Columbia Business School, 2011
- Amazon.com: Customer service champion. Maseeha Syeda Qumer; Debapratim Purkayastha . IBS Center for Management Research, 2015